

Matthew S. Miller

SHAREHOLDER

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Matt Miller represents health care organizations, private equity investors and life sciences companies in complex transactions that reshape provider platforms, expand care delivery networks and position businesses for long-term growth. He advises clients on mergers and acquisitions, joint ventures, equity investments and strategic reorganizations, with a particular focus on transactions involving highly regulated health care and life sciences businesses.

His practice combines transactional execution with a practical understanding of the regulatory and operational issues that shape health care and other regulated businesses, including antitrust considerations, Stark Law and Anti-Kickback Statute compliance, government contracting and licensure issues. In the life sciences space, he frequently guides clients through complex licensing and collaboration agreements, clinical trial arrangements and intellectual property-driven joint ventures that navigate the unique intersection of regulatory hurdles and commercial strategy. Matt also counsels private equity sponsors and portfolio companies on corporate governance, fund formation, securities compliance and venture capital transactions, including convertible debt financings, equity investments and incentive-based compensation arrangements.

A frequent author and speaker on legal and business issues, Matt's commentary and writings have appeared in *Bloomberg Law*, *Law360*, the *Nashville Business Journal* and *Thomson Reuters' Health Law Handbook*.

Prior to joining Polsinelli, Matt was a partner in the health care practice of an AmLaw 50 law firm. Before entering law practice, he served as an officer in the United States Navy and Navy Reserve.

Education

- Fordham University School of Law (J.D.)
- United States Merchant Marine Academy (B.S.)

Bar Admissions

- New York

Capabilities

- Corporate & Transactional
- Health Care
- Health Care Mergers & Acquisitions
- Mergers, Acquisitions & Divestitures
- Private Equity - Mergers & Acquisitions
- Life Sciences

- Tennessee

Memberships

- Association for Corporate Growth (Tennessee)
- National Health Care Council, Leadership Health Care
- American Health Lawyers Association

Recognition

- Selected for inclusion in *Best Lawyers in America*® for:
 - Health Care Law, 2023-2026
 - Corporate Law, 2026
- Recognized in *Bloomberg Law's* "The 40 Under 40," 2023
- Recipient of the Archibald F. Murray Public Service Award

Matters

- Represented a strategic acquirer in the \$111 million acquisition of a primary care physician practice with more than 40 locations and ACO, including antitrust, corporate, due diligence, ERISA, regulatory and tax guidance.
- Represented a hospital in a significant joint venture with an orthopedic group to expand access for surgical procedures and increase efficiencies, including negotiating the definitive purchase agreement, partnership agreements and other clinical agreements.
- Represented a leading not-for-profit health care system in Colorado, Wyoming and Nebraska in multiple acquisitions and joint ventures involving single-specialty and multispecialty ambulatory surgery centers.
- Represented a Tennessee-based academic medical center in creating hospital governing body bylaws and specialty pharmacy matters.
- Represented a middle-market private equity group in multiple stock and asset acquisitions of gastroenterology practices and ambulatory surgery centers.
- Represented a Kentucky-based physical therapy practice in its sale to a private equity sponsor, including negotiations regarding equity rollover, joint venture and seller financing.
- Represented a Texas-based private equity firm in the acquisition of two health care technology companies providing secure, health care data-archiving solutions, risk mitigation, regulatory compliance and related services.
- Represented a Michigan-based artificial intelligence-enabled precision medicine company in the corporate reorganization of a radio-oncology practice and forming a management services organization.
- Represented a life sciences CRISPR technology company in its Series A financing and follow-on secured convertible note financing.
- Represented a France-based owner of maritime terminals in its multibillion reorganization and pending joint venture with a U.S. private equity firm.
- Represented a Tennessee-based drone component and autonomous aerial vehicle manufacturer in corporate transactions and venture capital investments.
- Represented a New York-based investment fund in acquiring and storing whiskey barrels, including reviewing the investment agreement and forming the feeder fund.
- Represented a France-based sports and media conglomerate in multiple simultaneous mergers and cross-border reorganization.

- Represented an innovative basketball league in its Series A preferred stock financing led by a New York-based venture capital fund.
- Represented an elite professional NBA player in a minority equity investment in an MLS soccer team.
- Represented a USL soccer team in equity financings and a real estate acquisition.

Publications

October 2025

Health Law Handbook, Vol. 37

Thompson Reuters

September 1, 2023

Exploring the landscape of private equity in Nashville's thriving market

Quoted, Nashville Business Journal

June 1, 2023

A conversation with K&L Gates on Nashville's evolving role as a health care industry hub

Featured, Nashville Business Journal

January 28, 2022

SEC Could Pull More 'Unicorns' Into Public Reporting Regime

Quoted, Law 360