

Jonathan K. Henderson

HEALTH CARE MERGERS & ACQUISITIONS CO-CHAIR |
INNOVATION DEPARTMENT CHAIR
he / him / his

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Jon Henderson designs, implements and closes deals in the health care services industry by taking into account not only traditional corporate and structuring considerations, but also the additional layers of licensure, provider enrollment and other regulatory specific considerations that are part of executing regional and national transactions in the highly regulated health care industry.

In serving our clients, Jon has committed more than 20 years of his practice to corporate law and mergers and acquisitions with 14 of those years primarily dedicated to advising health care industry providers and investors. The majority of his practice is focused on advising buyers and sellers of middle-market health care services companies, most of which have business operations with multiple locations in multiple states, on their business formation and structuring, merger and acquisition, divestiture, joint venture and other complex commercial transactions and related transactional regulatory activities. Jon also frequently oversees the firm's role as primary outside counsel in many of the client relationships. Religious health care organizations or private equity investors are involved in the majority of his projects. Over the last half dozen years, Jon has also been a student of disruptive innovation in health care services and applies those theories in conceptualizing and supporting our clients in designing and implementing new or evolving care delivery models.

Jon's recently completed or currently ongoing leveraged buy-out, growth capital, merger and acquisition, divestiture and joint venture transactions involve:

- Home health
- Hospice
- Correctional health care
- Health care information technology
- Intra-operative monitoring services
- Ambulatory surgery center
- Inpatient rehabilitation hospital
- Toxicology laboratory
- Urgent care
- Virtual physician services

Capabilities

- Private Equity - Mergers & Acquisitions
- Health Care
- Private Equity
- Corporate & Transactional
- Corporate Governance
- Health Care Mergers & Acquisitions
- Home Health, Home Care & Hospice
- Joint Ventures & Strategic Alliances
- Mergers, Acquisitions & Divestitures
- Physician Organizations
- Public Company M&A, Going Private & Other Transactions
- Behavioral Health
- Hospitals & Health Systems

- Retail pharmacy
- Long-term care pharmacy
- Revenue cycle management
- Dental services
- Dialysis
- Social health management

During the earlier years of his career, as well as currently when long-time investment banking or other existing relationships are participating, Jon advises our clients in other industries on business formations and structuring, mergers and acquisitions, divestitures, joint ventures and other complex commercial transactions. The other industries where Jon has led deals include oil and gas field services, medical devices, radio stations, steel fabrication, insurance, and equipment rental.

Education

- St. Mary's University School of Law (J.D., 1992)
- Texas Christian University (B.B.A., 1989)

Bar Admissions

- Texas

Memberships

- American Bar Association
 - Health Law Section
- State Bar of Texas
 - Business and Health Law Sections
- Dallas Bar Association
 - Health Law Section
 - Treasurer, 2004-2005
 - Vice-Chair, 2005-2006
 - Chair, 2006-2007
- Tarrant County Bar Association
- American Health Law Association
- DHealthcare Daily
 - Advisory Board, 2012-present
- Cook Children's Health Care System
 - Institutional Review Board, 2006-2012
- The Health Industry Council of the North Texas Region
 - Board of Directors, 2010-present
 - Membership Development Committee, 2004-present
 - Senior Care Task Force, 2009-present
 - Public Affairs and Programs Committee, 2008-present
- Fort Worth Stock Show Syndicate
 - Board of Directors, 2002-2004
- Texas Health Care Information Council
 - Scientific Review Panel, 2001-2003
- The University of North Texas Health Science Center at Fort Worth
 - Institutional Review Board, 1994-2006
- TCU Young Alumni Association
 - Director, 1995-2000
- Texas Winds Musical Outreach, Inc.

- Advisory Board, 2005-present

Recognition

- Selected by *The American Lawyer* as a South Trailblazer, 2022
- Selected by *D CEO* magazine as one of the "Dallas500 – The Most Powerful Business Leaders in Dallas-Fort Worth", 2016, 2020
- Selected by *D Magazine* as one of the "Best Lawyers in Dallas" in Health Care, 2013, 2015, 2016, 2017, 2018, 2021
- Selected for inclusion in *Best Lawyers in America*® for:
 - Corporate Law, 2026
 - Mergers and Acquisitions Law, 2026
 - Health Care Law, 2009-2026
- Selected for inclusion in *Texas Super Lawyers*, 2014
- Selected by the *Dallas Business Journal* as a Who's Who in Health Care, 2012
- Outstanding Healthcare Transaction Lawyer, *Nightingale's Healthcare News*, 2007
- 40 Under 40, Fort Worth Business Press, 2007
- Best Lawyers in Dallas Under 40, *D Magazine*, 2006
- Selected for inclusion in *Texas Super Lawyers* as a Rising Star, 2004; 2006-2007

Matters

- Acted for Mercy Health in its acquisition of Ensemble Health Partners.
- Acted for Apex Emergency Group P.C., Premier Emergency Services, P.C., and Apex Integrated Businesses LLC in majority recapitalization of emergency medicine physician practice and affiliated management company with U.S. Acute Care Solutions.
- Acted for Premier Health, LLC in formation of an urgent care joint venture with Our Lady of the Lake Health System.
- Advised Envision Healthcare, Inc. in formation of a national post-acute joint venture with Ascension Health.
- Acted for nonprofit health system in strategic venture capital investment in house calls medical provider management company.
- Advised Premier Health, LLC in formation of an urgent care joint venture with Indiana University Health.
- Acted for non-profit health system in strategic venture capital investment in health education company.
- Advised non-profit health system in acquisition of pediatric physician group practice.
- Acted for founders of Urgent Care Extra, a physician owned urgent care provider with 14 locations, in acquisition by HCA, Inc.
- Acted for founders of Urgent Care Extra in formation of an urgent care joint venture with HCA, Inc.
- Advised founders in majority recapitalization of correctional health care services company with Enhanced Equity Fund.
- Acted counsel for Encompass Home Health, a portfolio company of Cressey & Company, in multiple add-on acquisitions of home health and hospice agencies across the United States.
- Advised founders in minority recapitalization of home health and hospice technology company with Cressey & Company and SV Life Sciences.
- Advised Guardian Healthcare, a portfolio company of Enhanced Equity Fund, in

acquisition of two home health agencies in Ohio and related refinancing of senior credit facility with GE Healthcare Finance.

- Acted for a major health system, in venture capital investment in Carena, a virtual physician services company.
- Advised ambulatory surgery center management company on merger with another ambulatory surgery center management company to create resulting combined company with operations in five states.
- Acted for founders of PrimaCare, a physician owned urgent care provider with 11 locations, in acquisition by NextCare, a portfolio company of Enhanced Equity Fund.
- Advised non-profit dialysis services provider with operations in six states on multi-year master agreement relationship with non-profit health system.

Publications

August 29, 2025

M&A Attys Hand Tasks To 'Machines' In Careful Embrace Of AI

Quoted, Law360

April 18, 2025

Which North Texas Hospitals Are Owned By Private Equity?

Quoted, D Magazine

September 3, 2024

Private Equity Healthcare Influence: Friend or Foe?

Quoted, D Magazine

April 26, 2023

Sustainable Healthcare

Featured, The Business of Healthcare Podcast

March 10, 2023

Environmental Impacts and Sustainable Operations of Healthcare Systems

Speaker, ABA 24th Annual Emerging Issues in Healthcare Law Conference

February 6, 2023

Can Conscious Capitalism Work for DFW Healthcare?

Mentioned, D Magazine

September 27, 2022

Patient-Centered Sustainable Health Care

Co-Author, Polsinelli White Papers

September 2022

Patient-Centered Sustainable Health Care

October 2018

The Shaping of Health Care in America Through M+A and Innovation