

Polsinelli Represents JLL Partners in CAI Recapitalization

(July 31, 2026) Polsinelli recently represented JLL Partners, a New York-based middle-market private equity firm, in the recapitalization of CAI, a professional services firm focused on operational readiness in life sciences and mission-critical environments.

The transaction is expected to support CAI's continued investment in talent, training, next-generation technologies, strategic acquisitions and expanded service offerings.

"We were pleased to advise JLL on this recapitalization and bring together attorneys across a wide range of practices and jurisdictions to support its new partnership with CAI," said Polsinelli Shareholder Mark C. Bussey, who led the firm's deal team alongside Employee Stock Ownership Plans Chair Sean Power.

"The transaction demonstrates the value of an integrated team capable of addressing the complex corporate, regulatory, financing and cross-border considerations involved in a private equity-backed recapitalization of a global professional services enterprise."

More than 30 Polsinelli attorneys advised on the transaction, including matters involving M&A, employee stock ownership plans, HSR compliance, representations and warranties insurance, tax and equity financing. The firm also coordinated the involvement of 11 international law firms across 13 jurisdictions in which CAI operates.

The Polsinelli deal team was led by Shareholder Mark C. Bussey and Employee Stock Ownership Plans Chair Sean Power. The team also included Shareholders John Prinzivalli, John M. Robert, Jeffrey A. Goldman, Matthew C. Hans, Emily E. Tichenor and Ryan C. Meadows and Associates Melissa A. Latini, Rafael Ramos Aguirre, Anna R. Geist, Maura Corrigan Hamby and Michael Romeo, among other key attorneys with expertise across numerous disciplines.

About Polsinelli

Polsinelli is an Am Law 100 firm with more than 1,200 attorneys in over 25 offices nationwide. Recognized as one of the top firms for excellent client service and client relationships, Polsinelli is committed to meeting our clients' expectations of what a law firm should be. Our attorneys provide value through practical legal counsel infused with business insight, offering comprehensive corporate, transactional, litigation and regulatory services with a focus on health care, real estate, finance, technology, private equity and life sciences. Polsinelli PC, Polsinelli LLP in California, Polsinelli PC (Inc) in Florida.